RWE RENEWABLES MANAGEMENT UK LIMITED

STRATEGIC REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

Statement by the directors of the company regarding their duty under s172(1) Companies Act 2006 to promote the success of the company

The Board of the company believes they have acted in the manner most likely to promote the success of the company for the benefit of its members as a whole having a regard to the matters set out in s172(1)(a-f) of the Act.

The following important matters have been directly addressed:

Likely consequence of long term decisions

- The company generates profits through the service of payroll provisions to connected group companies.
 The Board has continued with this business strategy and signed service level agreements with all connected companies to ensure the business can meet the company's cashflow requirements ensuring prompt supplier payments and other liabilities are met as they fall due.
- The Board approved the adoption of all RWE and Renewables (RES) regulations, directives and policies in the areas of Analytics and Digital; Engineering; Health, Safety and Environment; Legal; New Way Of Working (NWOW); HR: Accounting; Controlling and Risk Management; IT; Procurement; Investment and Valuation and Offshore Operations. This approval process took place twice, 6 months apart, during the year, ensuring the company adopts the regulations, directives and policies on a timely and regular basis.

Employee engagement

- The people development strategy fosters growth for all people within the Renewables business in the UK and is aimed at supporting them in their current and future roles. The Board actively supports and delivers interventions to support the cultural integration between the company and its parent undertakings.
- The Board has ensured that all employees receive regular e-mail communications from the HR team through its adoption of the RWE Renewables divisions' HR regulations, directives and policies. Information is further communicated to staff with frequent news bulletins via e-mail, via local office TV screens and continuously online. The company's Human Resources policies reflect the requirements of the Modern Slavery Act 2015 and a 'Slavery and Human Trafficking Statement' is published on the company's website detailing the company's policies and compliance.
- The Board continues to prioritise the ongoing health and wellbeing of employees. The divisional HR
 function seeks feedback through Employee Satisfaction surveys (ESAT) and Pressure Points surveys. The
 company has sponsored a Healthy Minds initiative including a Mental Health and Wellbeing toolkit provided
 by the Occupational Health Team.
- The Board has overseen the ongoing implementation of the RWE group wide ideology We Care. RWE believe that caring about each other and the world around us is not a priority at RWE, it's a value. One that should be demonstrated through our behaviour. RWE have adopted a We Care behaviour and rolled out the ideology to ensure that whatever priorities we have each day, adopting a culture of care is central to whatever we do, wherever we are and that We Care is one of our core behaviours of how we do business. Our behaviour should be that We Care today so everyone enjoys tomorrow. All technologies in all locations should strive to improve their We Care culture at a local/team level and contribute to our overall performance improvements. In order for us to #enjoytomorrow, our culture of care needs to focus not only on our people and assets but also our local environment and our wider, sustainable contribution to the planet and society. We Care implementation is supported by the Health, Safety, Security and Environment (HSSE) & Asset Risk functions and has dedicated programme managers and internal and external experts dedicated to the development of a caring culture. It includes a key focus on emotional and physical wellbeing for our teams.
- The company supported staff into retirement through the provision of a defined contribution scheme and a historic defined benefit scheme. Every 3 years the defined benefit pension scheme is required by law to have an actuarial valuation. The most recent valuation of the Innogy section took place at 31 March 2021. The Board, having assessed the financial impact on the company, approved the valuation and agreed a funding plan with the pension scheme Trustees which remains in force until the next valuation. The underlying contributions for both the defined benefit and defined contribution schemes were addressed as part of these valuations.

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STRATEGIC REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

• The Board has taken extra consideration around employee safety and well-being during the COVID-19 global pandemic. The designated Crisis Management Team (CMT) formed in 2020 to consider the business implications and impact on employees during this phenomenon continued to operate throughout 2021 and into 2022. The CMT regularly reviewed the government advice and rule changes, along with local infection rates, and generic trends. Provisions put in place in 2020 continued to exist throughout 2021 and into 2022 around all sites maintained and run by RWE Renewables companies, and guidance and advice was provided regularly to all employees. In addition to this, the company has provided tools and resources to enable all employees to continue with the new way of working, and to help focus on mental and physical well-being. This included a breadth of materials such as: monthly newsletters with recipe suggestions, fun activity tips, and positivity exercises; a weekly session for guided meditation and mental health awareness toolkit.

Business relationships

- The company follows RWE's Code of Conduct and expects business partners to accept the principles set out in that Code. The company's goals must only be achieved by legal and ethical means. Private interests should remain separate to those of the company and employees should not solicit or accept monetary benefits from third parties. Conflicts of interest should be declared at the start of the procurement process or when staff first become aware that a conflict exists. In order to minimise the risks of bribery and corruption the RWE Group operates a compliance management system with designated Compliance Officers in all Group companies.
- The company's Procurement Terms and Conditions also require all suppliers to comply with the RWE Code
 of Conduct. The Code of Conduct is consistent with the "Labour standards" set out in the United Nations
 Global Compact, it requires all suppliers both through their own activities and those within their own supply
 chains, to ensure they do not commit any offences of 'slavery, servitude and forced or compulsory labour',
 'child labour' or 'human trafficking'. This is consistent with the requirements of the Modern Slavery Act
 2015.
- The health and safety of employees and contractors on the company's sites is vitally important.
 Contractors are therefore expected to sign up to and follow RWE's HSE Requirements whenever working in a location managed by a RWE Renewables company.
- The company supports suppliers by paying promptly in line with the terms agreed between the parties.

Maintaining high business standards

• The Board is aware of its social role and responsibility towards customers, business partners, shareholders, employees and the wider stakeholder community. As part of the RWE group the company follows the RWE Code of Conduct which provides clear principles on how the company conducts its business and social activities. The company is committed to conducting business with integrity, being respectful to others and the environment, and in compliance with the law.

On behalf of the board

B Freeman

Sacena

Director

5 September 2023